Form **8879-TE**

IRS E-file Signature Authorization for a Tax Exempt Entity

lar year 2024, or fiscal year beginning	. 2024, and ending

OMB No. 1545-0047

Internal Revenue Service

For calend Do not send to the IRS. Keep for your records. Department of the Treasury Go to www.irs.gov/Form8879TE for the latest information. Name of filer **EIN or SSN** FRONTERA HEALTHCARE NETWORK 75-2854259 Name and title of officer or person subject to tax MIKKI HAND, EXECUTIVE DIRECTOR Type of Return and Return Information Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. 1a Form 990 check here **b Total revenue**, if any (Form 990, Part VIII, column (A), line 12) . . 2a Form 990-EZ check here . . . **b Total revenue**, if any (Form 990-EZ, line 9) 3a Form 1120-POL check here . . . **b** Total tax (Form 1120-POL, line 22) Form 990-PF check here . . . b Tax based on investment income (Form 990-PF, Part V, line 5) . 4a 5a Form 8868 check here **b Balance due** (Form 8868, line 3c) **b Total tax** (Form 990-T, Part III, line 4) Form 990-T check here . . . 6a 6b Form 4720 check here . . . **b Total tax** (Form 4720, Part III, line 1) 7a 7b **b** FMV of assets at end of tax year (Form 5227, Item D) 8a Form 5227 check here . . . 8b 9a Form 5330 check here **b Tax due** (Form 5330, Part II, line 19) 9b 10a Form 8038-CP check here . . . b Amount of credit payment requested (Form 8038-CP, Part III, line 22) 10b **Declaration and Signature Authorization of Officer or Person Subject to Tax** Under penalties of perjury, I declare that 🗹 I am an officer of the above entity or 🔲 I am a person subject to tax with respect to (name of entity) , (EIN) and that I have examined a copy of the 2024 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal. PIN: check one box only ✓ I authorize FORVIS MAZARS, LLP to enter my PIN as my signature ERO firm name Enter five numbers, but do not enter all zeros on the tax year 2024 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2024 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on-the return's disclosure consent screen. Signature of officer or person subject to tax Part III Certification and Authentication ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN. 0 6 1 0 I certify that the above numeric entry is my PIN, which is my signature on the 2024 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. ERO's signature AMBER SHERRILL

> ERO Must Retain This Form — See Instructions Do Not Submit This Form to the IRS Unless Requested To Do So

Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Α	For the	2024 calen	dar year, or tax year beginning	9	, 2024, and end	ding			, 20	
В	Check if	applicable:	C Name of organization FRONTE	RA HEALTHCARE NETWO	RK			D Emp	loyer identification i	number
	Address	change	Doing business as						75-2854259	
	Name ch	ange	Number and street (or P.O. box i	if mail is not delivered to street a	ddress)	Room	/suite	E Teler	phone number	
П	Initial retu	ırn	PO BOX 669		Ŷ				(325) 869-5500	
\Box		rn/terminated	City or town, state or province, c	country, and ZIP or foreign posta	l code				()	
\Box	Amended	an independent of the second of the	MENARD, TX 76859	,,				G Gros	s receipts \$ 12,	237,661
П		on pending	F Name and address of principal of	ficer: MIKKI HAND			H(a) Is this a gro		for subordinates? Yes	
_		J	SAME AS C ABOVE						ites included? Yes	
ī	Tax-exem	npt status:	✓ 501(c)(3)) (insert no.) 494	7(a)(1) or 527				list. See instructions.	
J	_		RONTERAHN.ORG	,,,	(-)(1)		H(c) Group ex			
K			Corporation Trust Associa	ation Other	L Year of for				e of legal domicile:	TX
	art I	Summai		ation	L Tear Of for	madon.	2000	W Otate	e of legal doffliche.	17
	_		cribe the organization's miss	sion or most significant a	ctivities: TO F	POV/ID	DE OLIALITY	ACCE	ESSIBI E VVID	_
ø			BLE HEALTHCARE TO THE CIT							
Activities & Governance		711 1 01 107 12	222 112 12 11 10 11 12 011		MBLL, OONOR	IO, IVIL		MAGO	IN COUNTILS	
Ë	2	Check this	box if the organization d	liscontinued its operation	e or dieposoo	l of me	oro than 25	0/- of i	to not appote	
ŏ			voting members of the gove					3	is het assets.	10
<u>م</u>	4	Number of	independent voting member	ro of the governing hadv	(Dort \/ Line 1	 (h)				12
es	5	Total numb	ar of individuals employed	ns of the governing body	(Part VI, line	(D) .		4		12
Ϋ́			per of individuals employed in					5		95
cţi			per of volunteers (estimate if					6	 	10
4			ated business revenue from					7a		11,951
0	b I	ivet unrelat	ted business taxable income	from Form 990-1, Part I,	line 11			7b		6,908
		Cantributia	and arente (Dept VIII line	461			Prior Year	70.047	Current Yea	
Revenue			ons and grants (Part VIII, line			-		72,247		353,946
Ven			ervice revenue (Part VIII, line					55,824		222,017
Be			income (Part VIII, column (A				(10	3,215)		32,416
			nue (Part VIII, column (A), line					4,430		13,981
			ue-add lines 8 through 11 (n			T A		39,286		122,360
			similar amounts paid (Part I				AN	0	and the same of th	0
			aid to or for members (Part IX							
es			her compensation, employee				4,80	2,112	5,4	155,155
ens			al fundraising fees (Part IX, c	0		0				
Expenses			aising expenses (Part IX, col		10,500		Legacona.		mat 697	
ш			nses (Part IX, column (A), line					19,581		320,903
			nses. Add lines 13-17 (must					21,693		276,058
	19 F	Revenue les	ss expenses. Subtract line 1	8 from line 12				7,593		346,302
Net Assets or Fund Balances						Begir	nning of Curre	nt Year	End of Year	
sset 3alai	20 7		s (Part X, line 16)	* * * * * * * * *			5,20	1,851	6,0	61,225
et A	21 7		ties (Part X, line 26)				1,31	6,847	1,3	326,248
			or fund balances. Subtract li	ine 21 from line 20 .			3,88	35,004	4,7	34,977
	art II	Signatur								
Un	der penalti	es of perjury,	I declare that I have examined this representation of preparer (other than	return, including accompanying	schedules and st	atemen	ts, and to the	best of	my knowledge and b	elief, it is
tru	, сопсоц	and complete	. Declaration of preparer (other than	officer) is based off all informati	on or which prepa	arei nas	any knowledg	je.		
e:										
Sig		Signature of	of officer				Date			
He	re		ND, EXECUTIVE DIRECTOR							
			nt name and title							
Pa	id		preparer's name	Preparer's signature		Date	(Check [if PTIN	
	eparer	AMBER S	HERRILL	AMBER SHERRILL				self-emp	ployed P007486	383
	e Only	[[]	e FORVIS MAZARS, LLP				Firm's I	EIN	44-0160260	
_	- Only	Firm's addr	ress P.O. BOX 3667, LITTLE R	ROCK, AR 72203-3667			Phone	no.	(501) 372-104	0
Ma	the IRS	3 discuss th	his return with the preparer s	shown above? See instru	ctions				. 🗹 Yes	No
For	Paperwo	ork Reduction	on Act Notice, see the separat	te instructions.	Cat.	No. 112	282Y		Form 99	0 (2024)

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Part		tement of Program Service . ck if Schedule O contains a r	Accomplishments esponse or note to any line in this	Part III	
1		scribe the organization's mission		, raitin	· · · · · L
			RE NETWORK IS TO PROVIDE QUALIT		LE
	PRIMARY	HEALTHCARE TO THE RESIDEN	ITS OF THE FRONTERA HEALTHCAR	E NETWORK SERVICE AREA.	
	D: al 4la a				
2	prior Form	n 990 or 990-EZ?	ficant program services during the	year which were not listed on th	e □Yes ☑No
3	Did the c	lescribe these new services on organization cease conducting	Schedule O. g, or make significant changes in	how it conducts, any prograr	n □Yes ☑No
	If "Yes," d	lescribe these changes on Sch	edule O.		
4	expenses.	. Section 501(c)(3) and 501(c)(4	vice accomplishments for each of 4) organizations are required to rep or each program service reported.	its three largest program service out the amount of grants and all	es, as measured by ocations to others
4a	(Code:) (Expenses \$	185,187 including grants of \$	0) (Revenue \$	8,222,017)
	THE ORGA	ANIZATION IS A FEDERALLY QU	ALIFIED HEALTHCARE CENTER THAT	FPROVIDES SERVICES TO LOW IN	
	COMMUNI	ITICO	CHO, MENARD AND MASON COUNTIE		
4b	(Code:) (Expenses \$	including grants of \$) (Revenue \$)
					<i>Ŋ</i>
4c	(Code:) (Expenses \$	including grants of \$) (Revenue \$)
	~~~~~~				
4d	Other prog	ram services (Describe on Sch	edule O.)		
	(Expenses	\$ including gra	ants of \$ ) (Revenu	e\$ )	
4e	Total progr	ram service expenses	8,185,187		

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### Part IV Checklist of Required Schedules

			Yes	NO
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	,	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	V	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		~
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		~
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		~
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I			
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		v
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," complete Schedule D, Part III	8		,
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		~
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		~
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	,	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		~
С	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		~
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	V	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	~	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		V
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	V	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		V
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		~
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		~
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		~
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		~
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16		~
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		~
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		~
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		~
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		~
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		~

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Form 990 (2024)

Part	IV Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		~
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	00	.,	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b	23	-	
	through 24d and complete Schedule K. If "No," go to line 25a	24a		~
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d 250	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		<u> </u>
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		1
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		,
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	200		
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		~
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key			
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these			
	persons? If "Yes," complete Schedule L, Part III	27		~
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions).			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>	28a		V
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	~	
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		~
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29	~	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	-		
31	conservation contributions? <i>If "Yes," complete Schedule M</i>	30		~
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II			
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		~
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		~
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		~
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	2	~
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		~
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		~
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O	38	~	
Part		50	•	
	Check if Schedule O contains a response or note to any line in this Part V			
	Established to the second of t		Yes	No
1a b	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	V	AT STATE

Form 990 (2024)

Part	V Statements Regarding Other IRS Filings and Tax Compliance (continued)		Yes	No
<b>2</b> a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 95			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	V	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	~	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			
h		4a		~
b	If "Yes," enter the name of the foreign country  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		~
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		~
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		·-
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		V
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		~
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	_		
d	If "Yes," indicate the number of Forms 8282 filed during the year	7c		~
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		~
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?.	7f		·
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the			
_	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
a b	Did the sponsoring organization make any taxable distributions under section 4966?	9a 9b	-	
10	Section 501(c)(7) organizations. Enter:	an		
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources. (Do not net amounts due or paid to other sources			
40-	against amounts due or received from them.)			
12a b	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b	12a		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			4/2
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		
b 15	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i> . Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	14b		
13	excess parachute payment(s) during the year?	15		,
	If "Yes," see the instructions and file Form 4720, Schedule N.	15		BUILDIN.
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		~
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person, engage in any activities			
	that would result in the imposition of an excise tax under section 4951, 4952, or 4953?	17		
	If "Yes," complete Form 6069.			

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Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Section A. Governing Body and Management No Yes 1a Enter the number of voting members of the governing body at the end of the tax year. . . If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent . Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?. 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Each committee with authority to act on behalf of the governing body? . . . . . . . . . . . . V 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O . . . . 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) No 10a If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a Describe on Schedule O the process, if any, used by the organization to review this Form 990. 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? V 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c 13 13 14 Did the organization have a written document retention and destruction policy? 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official . . . . . . . . . . . . . . . 15a V 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a 1 b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure 17 List the states with which a copy of this Form 990 is required to be filed NONE 18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. ☐ Own website ☐ Another's website ✓ Upon request ☐ Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records.

ANTHONY RATKUS, PO BOX 1390, MENARD, TX 76859, (325) 869-5500

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## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization no	arry relate		CI IIZ		C)	ompe	1130	loa any current		or trustee.
(A) Name and title	(B) Average hours per week	box,	Position o not check more th x, unless person is ficer and a director/			is both	an tee)	(D)  Reportable compensation from the	(E)  Reportable compensation from related	(F) Estimated amount of other compensation
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/ 1099-MISC/ 1099-NEC)	organizations (W-2/ 1099-MISC/ 1099-NEC)	from the organization and related organizations
(1) MIKKI HAND	60.0									
CHIEF EXECUTIVE OFFICER	0.0			~				230,377	0	19,874
(2) MONTE HORNE	32.0									
MEDICAL DIRECTOR (AS OF 05/01/2024)	0.0	5500		V		200		189,591	0	0
(3) ALBERTO MARTINEZ	32.0		À	A	No.	The same				
MEDICAL DIRECTOR THROUGH 04/30/2024	0.0	1		V		AN		105,485	0	7,077
(4) MISTY JACINTO	40.0	A	7		H				y bree	
CHIEF INFORMATICS OFFICER	0.0			V		100		91,770	0	2,325
(5) CARY CALHOUN	40.0	7		WEA				N AST	188	
CHIEF FINANCIAL OFFICER THROUGH 05/31/2024	0.0		10	V	Don	47	1	41,406	0	0
(6) KELLY CHRISTIE	60.0				~ (c)		-			
CHIEF FINANCIAL OFFICER STARTED 10/24/24	0.0			V				30,830	0	0
(7) ANDREA BRAY	40.0								-	
PEDIATRICIAN	0.0					~		198,895	0	14,445
(8) ELIZABETH GARDNER	40.0									
PHYSICIAN ASSISTANT	0.0					~		122,546	0	5,502
(9) MEAGAN KING	40.0									
NURSE PRACTITIONER	0.0					~		115,510	0	12,213
(10) STEPHEN BELL	40.0									
PHYSICIAN (01/05/2024-04/03/2024)	0.0					~		117,596	0	0
(11) RENEE ZIMMERMAN	40.0									
NURSE PRACTITIONER	0.0					~		103,139	0	0
(12) COLLYN WRIGHT	1.0									
SECRETARY	0.0	~		V				0	0	0
(13) JAMES SAVAGE	1.0									
PRESIDENT	0.0	V		~				0	0	0
(14) JAY CUNNINGHAM	1.0									
VICE PRESIDENT	0.0	V		~				ol	0	0

Form 990 (2024)

Part VII Section A. Officers, Directors,	Trustees,	Key	Em	plo	yee	s, an	ld F	lighest Compe	ensated Emplo	yees (c	continu	ıed)
				(	C)							
(A)	(B)				ition			(D)	(E)		(F)	
Name and title	Average					e than o		Reportable	Reportable	Estima	ted amou	unt
	hours					or/trus		compensation	compensation	of	other	
	per week (list any	우 글	5	Q	2	의 표	77	from the	from related organizations (W-2/		pensation om the	1
	hours for	Individual trustee or director	Institutional trustee	Officer	Key employee	ghe	Former	1099-MISC/	1099-MISC/	organi	zation ar	nd
	related	dual	tion	¬	풷	st c	4	1099-NEC)	1099-NEC)	related o	organizat	ions
	organizations below	7 2	nal t		oye	) mg						
	dotted line)	stee	rust		Ф	ens						
			ee			Highest compensated employee						
(15) ADDISON KEELE	1.0				-							
DIRECTOR									0			^
360, 360, 360, 360, 37, 38, 380,	0.0	~	_		_			0	0	-		0
(16) BARBARA STANSBERRY	1.0								_			
DIRECTOR	0.0	~						0	0			0
(17) ERNESTO RENDON	1.0											
DIRECTOR	0.0	~						0	0			0
(18) KATHRYN FIGER	1.0											
DIRECTOR	0.0	~						0	0			0
(19) LISA HEALTH	1.0											
DIRECTOR	0.0	~					10000	0	0			0
(20) MEREDITH ALLEN	1.0		- 4		A							
DIRECTOR	0.0	V	Á	7 1	A			0	0			0
(21) MISTY STANDARD	1.0		400		YES							
DIRECTOR	0.0	~	#7					0	0			0
(22) ROSIE AGUIRRE	1.0	A	7			BA	1990	0	0	<del> </del>	-	
DIRECTOR		-	1						0			0
(23) VICKI OUTLAW	0.0	1	_		_	ARM	SEE	0	0			0
	1.0											_
DIRECTOR	0.0	~						0	0			0
(24)	<b>_</b>											
72.3												
(25)	100			- 46				II and the		NO.		
		79/8		A		TEA				least .		
1b Subtotal			١.	•			.	1,347,145	0		61,4	436
<ul> <li>Total from continuation sheets to Part</li> </ul>							.	0	0			0
d Total (add lines 1b and 1c)		97.				-700		1,347,145	0		61,4	436
2 Total number of individuals (including but	t not limited	to th	ose	list	ed a	above	) wł	no received more	e than \$100,000	of		
reportable compensation from the organ	ization							8				
					-		700				Yes I	No
3 Did the organization list any former	officer, dire	ctor,	trus	stee	, k	ey er	nplo	oyee, or highes	t compensated			
employee on line 1a? If "Yes," complete										3		~
4 For any individual listed on line 1a, is the	sum of rer	oortab	ole d	com	per	satio	n ar	nd other comper	sation from the			17313
organization and related organizations												
individual										4	~	
5 Did any person listed on line 1a receive of	r accrue co	mnor	·	ion	fron	n anv	unr	clated organizat	ion or individual		COLUMN TO STATE OF THE STATE OF	
for services rendered to the organization									· · · · ·			
	. 11 100, 0	ompic	,,,,,	0011	cau	10 0 10	<i>31</i> 30	deri persori .	<del></del>	5		_
Section B. Independent Contractors			: آس	ــ اـــ ـــ		الما ما الم				LL	00.000	
1 Complete this table for your five high												
compensation from the organization. Rep	ort compens	sation	ior	ıne	cai	endar	yea	ar ending with or	within the organ	lization s	tax ye	ar.
(A)								(B)		(C)		
Name and business add	VC 9400 CC							Description of serv	ices	Compensa	ition	
FIETO CONSTRUCTION, 103 INDUSTRIAL LOOP STE	RICKS	BUF	₹G,	TX 7	8624	CO	NSTRUCTION SE	RVICES	639,580			
MCKESSON MEDICAL-SURGICAL, PO BOX 660266	, DALLAS, T	X 7526	6-0	266			ME	DICAL SUPPLIES		367,088		
FORVIS MAZARS, LLP, PO BOX 3667, LITTLE ROC	K, AR 72203-	3667							180,6	392		
HEARTLAND COMMUNITY HEALTH NETWORK, 4920 S	30TH ST STE	103, C	MAI	HA, I	NE 6	8107		TH CENTER NETWORK FO		114,3		
M&M REAL PROPERTY INVESTMENTS, 710N LLAN							REI	NT			110,0	_
2 Total number of independent contractor									a) who	A STATE OF		

received more than \$100,000 of compensation from the organization

5

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### Part VIII Statement of Revenue

		Check if Schedule	O cc	ontains a re	espor	nse or note to an	y line in this Pa	art VIII		🗆
							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
ts,	1a	Federated campaig	ıns .	980 280 4080	1a					
Contributions, Gifts, Grants, and Other Similar Amounts	b	Membership dues			1b					
Q E	С	Fundraising events			1c					
fts	d	Related organizatio	ns .		1d					
<u>ਲ</u> ਵੂ	е	Government grants	(cont	tributions)	1e	3,262,753				
ns, Sin	f	All other contribution								
er er		and similar amounts no	ot incl	uded above	1f	591,193				
혈본	g	Noncash contribution								
a tr		lines 1a-1f			1g	\$ 105,862				
S E	h	Total. Add lines 1a-	-1f .				3,853,946			
						Business Code				
Program Service Revenue	2a	PATIENT SERVICE F	REVE	NUE		621400	4,449,293	4,449,293		
e Z	b	PHARMACY REVEN	UE			621400	2,598,576	2,598,576		
Se nue	С	340B REVENUE				621400	1,174,148	1,174,148		
am See	d							50 <b>x</b> 30 y 50 y 70 y 70 y 70 y		-
P. S.	е						m. commun		Dan't de la Comptantia	
20	f	All other program se					0	0	0	0
	g	Total. Add lines 2a-				- Till	8,222,017			
	3	Investment income					VIA PRIL			
		other similar amoun				DOWN AND A STREET	32,112			32,112
	4	Income from investr	nent o	of tax-exem	not bo	nd proceeds				
	5	D 101				Week And				
		riojanioo i i i		(i) Real		(ii) Personal				
	6a	Gross rents	6a	- 32	3,420	(7)				
	b	Less: rental expenses	6b		9,439					
	C	Rental income or (loss)	_		3,981	0				
	d	Net rental income of		-1			13,981		11,951	2,030
	7a	Gross amount from	(103	(i) Securit	ies.	(ii) Other	13,301	TO A STATE OF	11,901	2,000
	74	sales of assets	7	(i) occurre	100	(ii) Other		ALC: N		
		other than inventory	7a	10	6,166				1 Barrer	
	b	Less: cost or other basis	74		7			1		
Revenue		and sales expenses .	7b	10	5,862					
Ş	_	Gain or (loss)	7c	103	304	0				
Be		The second secon	-				204		The state of the s	204
er					•		304			304
Other	ва	Gross income from		naraising						
		events (not including of contributions rep		d on line						
		1c). See Part IV, line			0-					
		2			8a					
		Less: direct expense			8b					
	C	Net income or (loss)			g evel	nıs				
	9a	Gross income for activities. See Part I'								
					9a					
		Less: direct expense			9b					
		Net income or (loss)			tivitie	S				
	10a	Gross sales of in								
	_	returns and allowand			10a					
1		Less: cost of goods			10b					
	С	Net income or (loss)	from	sales of in	vento					
sn						Business Code				
ne eo	11a									
Miscellaneous Revenue	b									
e e	С									-
i i							0	0	0	0
2	е	Total. Add lines 11a	–11d				0			
	12	Total revenue. See	instru	uctions .			12,122,360	8,222,017	11,951	34,446

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### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

0000	on 501(c)(3) and 501(c)(4) organizations must compl Check if Schedule O contains a response				
<u> </u>				(C)	
8b, 9l	ot include amounts reported on lines 6b, 7b, b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 .				
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	718,735		718,735	
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	14,144	9,738	4,406	
7	Other salaries and wages	4,013,261	2,755,928	1,246,833	10,500
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	104,129	71,694	32,435	10,300
9	Other employee benefits	311,935	214,769	97,166	
10	Payroll taxes	292,951	201,699	91,252	- 0
11	Fees for services (nonemployees):	7 A N			
а	Management				
b	Legal	14,561	10,025	4,536	
С	Accounting	53,763	37,016	16,747	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A), amount, list line 11g expenses on Schedule O.)	1,619,036	1,114,718	504,318	0
12	Advertising and promotion	35,308	24,310	10,998	141
13	Office expenses	264,433	182,064	82,369	
14	Information technology	35,506	24,446	11,060	<u></u>
15	Royalties				
16	Occupancy	327,170	225,259	101,911	<u></u>
17	Travel	118,117	81,324	36,793	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings .	36,967	25,452	11,515	
20	Interest	12,284	8,458	3,826	
21 22	Payments to affiliates	136,929	04.077	40.050	
	Depreciation, depletion, and amortization .		94,277	42,652	
23 24	Insurance	70,211	48,341	21,870	
24	above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A), amount, list line 24e expenses on Schedule O.)				
а	MEDICAL SUPPLIES	2,965,164	2,965,164		
b	CONTINUING EDUCATION	37,684	25,946	11,738	
c	CREDIT CARD EXPENSE	36,164	24,899	11,265	
d	DUES & SUBSCRIPTIONS	32,258	22,210	10,048	
e	All other expenses	25,348	17,451	7,897	0
25	Total functional expenses. Add lines 1 through 24e	11,276,058	8,185,188	3,080,370	10,500
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720)				

### Part X Balance Sheet

2 Savings and temporary cash investments			Check if Schedule O contains a response or note to any line in this Pa	rt X		
2 Savings and temporary cash investments 3 Pledges and grants receivable, net 4 Accounts receivable, net 5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 6 Loans and other receivables from on their disqualified persons (as defined under section 4958(f(1)), and persons described in section 4958(c)(3)(B) 7 Notes and loans receivable, net 7 Notes and loans receivable, net 8 Inventories for sale or use 9 Prepald expenses and deferred charges 10a Land, buildings, and equipment cost or other basis. Complete Part Vi of Schedule D 10b Less: accumulated depreciation 11 Investments—publicly traded securities 12 Investments—publicly traded securities 12 Investments—other securities. See Part IV, line 11 13 Intangible assets 14 Intangible assets 15 Other assets. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability. Complete Part IV of Schedule D 22 Savezem or dayage and notes payable to unrelated third parties 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties) 26 Total liabilities. Add lines 17 through 25 27 Total assets with donor restrictions 28 Organizations that follow FASB ASC 958, check here and complete lines 29 through 33 29 Capital stock or trust principal, or current funds 30 Paid-in or capital surplus, or land, building, or equipment fund 31 Retained earnings, endownernt, accumulated income, or other funds 32 Total net assets or fund balances 33 Estation and complete lines 29 through 33 34 Total assets with donor restrictions 35 Paid-in or capital surplus, or land, building, or equipment fund 36 Paid-in or capital s	prieto.					
3 Piedges and grants receivable, net 4 Accounts revealable, net 5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(8) 7 Notes and loans receivable, net 8 Inventories for sale or use 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other basis. Complete Part VI of Schedule D 11 Investments—publicly traded securities 12 Investments—publicly traded securities 13 Investments—program-related. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 33) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities 21 Investments—ofted and payable to unrelated third parties 21 Unsecured notes and loans payable to unrelated third parties 22 Total liabilities. Add lines 17 through 25 23 Secured mortgages and notes payable to unrelated third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 20 Tax-exempt bond liabilities not included on lines 17-24). Complete Part X of Schedule D 21 Total liabilities. Add lines 17 through 25 25 Other liabilities inclinded on lines 17-24). Complete Part X of Schedule D 20 Total liabilities. Add lines 17 through 25 21 Total liabilities. Add lines 17 through 25 22 Total liabilities. Add lines 29 through 33 23 Net assets with donor restrictions 24 Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33 24 Total liabilities, or fund balances 25 Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33 30 Paid-in or capital surplus, or land, building, or equipment fund 31 Retained earnings, endowment, accumulated income tax, or		1	Cash—non-interest-bearing	1,715,972	1	1,404,196
4 Accounts receivable, net 5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) 0 6 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) 0 6 7 Notes and loans receivable, net 435,624 8 276.8 8 Inventories for sale or use 435,624 8 276.8 10a Land, buildings, and equipment cost or other basis. Complete Part VI of Schedule D 2,906,629 10b Less: accumulated depreciation 10b 390,953 2,259,046 10c 2,516,2 11 Investments—publicly traded securities 11 Investments—publicly traded securities 12 Investments—program-related. See Part IV, line 11 0 12 Investments—program-related. See Part IV, line 11 0 13 Intengible assets 1 14 Intangible assets 1 15 Other assets. See Part IV, line 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		2		0	2	740,413
4 Accounts receivable, net 5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) 0 6 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) 0 6 7 Notes and loans receivable, net 435,624 8 276.8 8 Inventories for sale or use 435,624 8 276.8 10a Land, buildings, and equipment cost or other basis. Complete Part VI of Schedule D 2,906,629 10b Less: accumulated depreciation 10b 390,953 2,259,046 10c 2,516,2 11 Investments—publicly traded securities 11 Investments—publicly traded securities 12 Investments—program-related. See Part IV, line 11 0 12 Investments—program-related. See Part IV, line 11 0 13 Intengible assets 1 14 Intangible assets 1 15 Other assets. See Part IV, line 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		3	Pledges and grants receivable, net	0	3	63,717
trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		4		610,736	4	395,460
Total case and other receivables from other disqualified persons (as defined under section 4958(0/11), and persons described in section 4958(c)(3)(B)		5	trustee, key employee, creator or founder, substantial contributor, or 35%			
under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)  7 Notes and loans receivable, net  8 Inventories for sale or use  10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D  11 Investments—public by tarded securities  12 Investments—other securities. See Part IV, line 11  13 Investments—program-related. See Part IV, line 11  14 Intangible assets  15 Other assets. See Part IV, line 11  16 Total assets. Add lines 1 through 15 (must equal line 33)  17 Accounts payable and accrued expenses  19 Deferred revenue  20 Tax-exempt bond liabilities  21 Escrow or custodial account liability. Complete Part IV of Schedule D  22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons  22 Secured mortgages and notes payable to unrelated third parties  24 Unsecured notes and loans payable to unrelated third parties  25 Total liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D  28 Total liabilities. Add lines 17 through 25  29 Capital stock or trust principal, or current funds  29 Capital stock or trust principal, or current funds  29 Capital stock or trust principal, or current funds  20 Capital stock or trust principal, or current funds  30 Paid-in or capital surplus, or land, building, or equipment fund  31 Retained earnings, endowment, accumulated income, or other funds  30 Paid-in or capital surplus, or land, building, or equipment fund  31 Retained earnings, endowment, accumulated income, or other funds  31 Total net assets or fund balances  31 Total net assets or fund balances  31 Total net assets or fund balances  32 Total net assets or fund balances  33 Total net assets or fund balances  34 Total parties  35 Total earnings, endowment, accumulated income, or other funds  31 Total earnings, endowment, accumulated in			controlled entity or family member of any of these persons	0	5	0
7   Notes and loans receivable, net   3   1   1   1   1   1   1   1   1   1		6			6	0
Sample   S	S	7				
Total assets. Add lines 1 through 15 (must equal line 33)	set			135 621	-	279 912
to a Land, buildings, and equipment: cost or other basis. Complete Part IV of Schedule D	As					
b Less: accumulated depreciation 10b 390,353 2,259,046 10c 2,516,2  11 Investments—publicly traded securities 11 Investments—other securities. See Part IV, line 11 0 12  13 Investments—program-related. See Part IV, line 11 0 13  14 Intangible assets 1 14 15 Other assets. Add lines 1 through 15 (must equal line 33) 5,201,851 16 6,661,1  16 Total assets. Add lines 1 through 15 (must equal line 33) 5,201,851 16 6,661,1  17 Accounts payable and accrued expenses 311,763 17 551,6  18 Grants payable 19 Deferred revenue 19 19 19 18 19 Deferred revenue 19 19 19 19 19 19 19 19 19 19 19 19 19			Land, buildings, and equipment: cost or other	44,070	9	80,000
11   Investments—publicly traded securities   11   Investments—other securities. See Part IV, line 11   0   12   13   Investments—program-related. See Part IV, line 11   0   13   14   14   15   15   15   15   15   15		h		0.050.040	10-	0.540.070
12   Investments—other securities. See Part IV, line 11   0   12   13   Investments—program-related. See Part IV, line 11   0   13   14   Intangible assets   14   15   Other assets. See Part IV, line 11   136,398   15   581,6   16   Total assets. Add lines 1 through 15 (must equal line 33)   5,201,851   16   6,061,2   18   Grants payable and accrued expenses   311,763   17   551,6   18   Grants payable and accrued expenses   311,763   17   551,6   19   Deferred revenue   19   20   Tax-exempt bond liabilities   20   21   Escrow or custodial account liability. Complete Part IV of Schedule D   21   Escrow or custodial account liability. Complete Part IV of Schedule D   21   22   Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons   0   22   23   358,6   24   Unsecured notes and loans payable to unrelated third parties   0   23   358,6   24   Unsecured notes and loans payable to unrelated third parties, and other liabilities (including federal income tax, payables to related third parties, and other liabilities income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D   1,316,847   26   1,326,2   27   3,770,2   28   27   3,770,2   28   28   Net assets without donor restrictions   0   28   964,6   29   3,770,2   29   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2   3,770,2				2,259,046		2,516,276
13   Investments—program-related. See Part IV, line 11   0   13   14   11   14   11   15   Other assets. See Part IV, line 11   136,398   15   581,6   16   Total assets. Add lines 1 through 15 (must equal line 33)   5,201,851   16   6,061,2   17   Accounts payable and accrued expenses   311,763   17   551,6   18   Grants payable   18   19   Deferred revenue   20   Tax-exempt bond liabilities   20   21   Escrow or custodial account liability. Complete Part IV of Schedule D   21   22   Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons   0   22   22   23   Secured mortgages and notes payable to unrelated third parties   0   23   358,6   24   Unsecured notes and loans payable to unrelated third parties   0   23   358,6   24   Unsecured notes and loans payable to unrelated third parties   0   24   25   Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D   1,005,084   25   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9   415,9			• · · · · · · · · · · · · · · · · · · ·			
14					-	0
Total assets. See Part IV, line 11  15 Other assets. Add lines 1 through 15 (must equal line 33)				U		0
Total assets. Add lines 1 through 15 (must equal line 33)			Other assets See Part IV line 11	136 309		591 601
17			Total assets. Add lines 1 through 15 (must equal line 33)			
18   Grants payable   18   19   Deferred revenue   19   19   20   20   21   Escrow or custodial account liabilities   21   22   Escrow or custodial account liability. Complete Part IV of Schedule D   21   22   21   22   23   24   24   25   24   24   24   25   25						
Deferred revenue		N (0)		011,705		331,029
Tax-exempt bond liabilities			Deferred revenue			
Escrow or custodial account liability. Complete Part IV of Schedule D.  Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		20				
Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 0 22  23 Secured mortgages and notes payable to unrelated third parties 0 23 358,6  24 Unsecured notes and loans payable to unrelated third parties 0 24 0 24 0 25 0 25 0 25 0 25 0 25 0 25		21	Arriver St.			
Unsecured notes and loans payable to unrelated third parties	ties	22	Loans and other payables to any current or former officer, director,			
Unsecured notes and loans payable to unrelated third parties	pil			0	22	0
24 Unsecured notes and loans payable to unrelated third parties	Ľ.	23	AND	ONE AND STREET		358,684
Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D			- 100 - 100 No. 100 No			000,007
Total liabilities. Add lines 17 through 25		25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X	10000	a.	
Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33.  Net assets without donor restrictions		00				415,935
and complete lines 27, 28, 32, and 33.  27 Net assets without donor restrictions	Se	26	Organizations that follow FASB ASC 958, check here	1,316,847	26	1,326,248
Net assets without donor restrictions	nce		and complete lines 27, 28, 32, and 33.			
Net assets with donor restrictions 0 28 964,6  Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33.  29 Capital stock or trust principal, or current funds	ala	27	Net assets without donor restrictions	3,885,004	27	3,770,290
Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33.  29 Capital stock or trust principal, or current funds	8	28		0	28	964,687
29 Capital stock or trust principal, or current funds	Func					
Total liabilities and net assets/fund30Paid-in or capital surplus, or land, building, or equipment fund3031Retained earnings, endowment, accumulated income, or other funds3132Total net assets or fund balances3,885,00432334,734,930313132335,201,85133	0	29	Capital stock or trust principal, or current funds		29	
8	šet	30			30	
Total net assets or fund balances	AS	31			31	
<b>Z</b> 33 Total liabilities and net assets/fund balances	et			3,885,004	32	4,734,977
	Z	33	Total liabilities and net assets/fund balances	5,201,851	33	6,061,225

Par	t XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				. 🗆
1	Total revenue (must equal Part VIII, column (A), line 12)	1		12,12	22,360
2	Total expenses (must equal Part IX, column (A), line 25)	2		11,27	6,058
3	Revenue less expenses. Subtract line 2 from line 1	3		84	6,302
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		3,88	35,004
5	Net unrealized gains (losses) on investments	5			3,671
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
		10		4,73	4,977
Part	XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII	• • • •			
				Yes	No
1	Accounting method used to prepare the Form 990:   Cash  Accrual  Other				
	If the organization changed its method of accounting from a prior year or checked "Other," exp	olain on			
	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? .		2a		~
	If "Yes," check a box below to indicate whether the financial statements for the year were comp	oiled or			
	reviewed on a separate basis, consolidated basis, or both.				
_	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	~	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited	ed on a			
	separate basis, consolidated basis, or both.				
	Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over				
	the audit, review, or compilation of its financial statements and selection of an independent accountar		2c		~
	If the organization changed either its oversight process or selection process during the tax year, exp Schedule O.	olain on			
0-					
sa	As a result of a federal award, was the organization required to undergo an audit or audits as set fort Uniform Guidance, 2 C.F.R. Part 200, Subpart F?	n in the			
h			3a	~	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not under required audit or audits, explain why on Schedule O and describe any steps taken to undergo such au	rgo tne	3b		
	required addit of addits, explain why on schedule of and describe any steps taken to undergo such ad	uits .		V	
			Forn	990	(2024)

### **SCHEDULE A** (Form 990)

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

	lame of the organization Employer identification number							
-	FRONTERA HEALTHCARE NETWORK  75-2854259  Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.							
Pa							ons.	
1 ne o	The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)  1							
2	A school described in section					(U(D)(1)(A)(I).		
3	☐ A hospital or a cooperative ho					1)/Δ\/iii)		
4	☐ A medical research organizat						(iii). Enter the	
	hospital's name, city, and sta		•				(/	
5	An organization operated for section 170(b)(1)(A)(iv). (Con		college or university	owned o	or operate	ed by a governmen	tal unit described in	
6	☐ A federal, state, or local gove	rnment or goverr	nmental unit described	d in <b>secti</b>	on 170(b	)(1)(A)(v).		
7	An organization that normally	receives a subs	stantial part of its sup	port fron	n a gover	nmental unit or fron	n the general public	
	described in section 170(b)(1							
8	A community trust described							
9	An agricultural research organ	nization describe	d in section 170(b)(1)	(A)(ix) op	erated in	conjunction with a	and-grant college	
	or university or a non-land-grauniversity:	ant college of ag	riculture (see instruction	ons). Ente	er the nar	ne, city, and state of	the college or	
10	☐ An organization that normally	receives (1) more	e than 331/2% of its su	inport fro	m contrib	outions membershir	fees and gross	
	receipts from activities related support from gross investmen	to its exempt fu	inctions, subject to ce	rtain exc	eptions;	and (2) no more than	33 ¹ /3% of its	
	support from gross investment acquired by the organization a	nt income and un after June 30, 19	related business taxa 75. See <b>section 509</b>	ble incon	ne (less s molete Pa	ection 511 tax) from	businesses	
11	☐ An organization organized and							
12	☐ An organization organized and	operated exclus	ively for the benefit of,	to perfor	m the fur	ections of, or to carry	out the purposes of	
	one or more publicly supporte							
	the box on lines 12a through 1							
а	☐ <b>Type I.</b> A supporting organ							
	the supported organization supporting organization.					tne directors or trust	ees of the	
b	☐ Type II. A supporting orga					supported organizati	on(e) by having	
	control or management of							
	organization(s). You must				İ			
С	Type III functionally integ						ally integrated with,	
	its supported organization		207			V		
d	☐ Type III non-functionally	integrated. A su	pporting organization	operate	d in conn	ection with its suppo	orted organization(s)	
	that is not functionally inte requirement (see instruction	grated. The orga	inization generally mu	st satisty	a distribit	ution requirement an	d an attentiveness	
е	☐ Check this box if the organ						all Time III	
C	functionally integrated, or						e II, Type III	
f	Enter the number of supported							
g	Provide the following informatio	n about the supp	oorted organization(s).					
	(i) Name of supported organization	(ii) EIN	(iii) Type of organization		organization ur governing	(v) Amount of monetary	(vi) Amount of	
			(described on lines 1–10 above (see instructions))		ment?	support (see instructions)	other support (see instructions)	
				Yes	No		,	
				res	NO			
(A)								
(B)		1					-	
			Maria da Angara manana Angaranga kanana					
(C)								
D)								
D)								
E)								
[otal					(CELLES TO			

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III.)

Sect	ion A. Public Support	o quality unde	er trie tests ils	sted below, pi	ease comple	ete Part III.)	
	ndar year (or fiscal year beginning in)	(a) 2020	<b>(b)</b> 2021	(c) 2022	(4) 2022	(a) 2024	(f) Total
1	Gifts, grants, contributions, and	(a) 2020	(D) 2021	(6) 2022	(d) 2023	(e) 2024	(f) Total
	membership fees received. (Do not						
	include any "unusual grants.")	3,344,688	3,520,504	3,396,396	4,772,247	3,853,946	18,887,781
2	Tax revenues levied for the	3,344,000	3,320,304	3,390,390	4,112,241	3,033,940	10,007,701
_	organization's benefit and either paid						
	to or expended on its behalf						0
3	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						0
4	Total. Add lines 1 through 3	3,344,688	3,520,504	3,396,396	4,772,247	3,853,946	18,887,781
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
^	shown on line 11, column (f)		400	E0035-001-00	_	20.140003	1,039,460
6 Secti	Public support. Subtract line 5 from line 4 on B. Total Support			N/S	800		17,848,321
	dar year (or fiscal year beginning in)	(a) 2020	<b>(b)</b> 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
7	Amounts from line 4	3,344,688	3,520,504	3,396,396	4,772,247	3,853,946	18,887,781
8	Gross income from interest, dividends,	TA I		2,000,000	.,,	5,555,615	.0100.11.01
_	payments received on securities loans,		7				
	rents, royalties, and income from	And the	7	ent inter	1538		
	similar sources	246	454	184	421	34,142	35,447
9	Net income from unrelated business						
	activities, whether or not the business						
	is regularly carried on	0	0	0	916	6,908	7,824
10	Other income. Do not include gain or						
	loss from the sale of capital assets	No.					
44	(Explain in Part VI.)	0	0	75	0	0	75
11 12	<b>Total support.</b> Add lines 7 through 10 Gross receipts from related activities, etc.	/sac instruction	200			10	18,931,127
13	First 5 years. If the Form 990 is for the				or fifth toy vo	12 or as a section	27,335,590
10	organization, check this box and <b>stop he</b>		· · · · ·		or militax ye	ar as a section	1 301(0)(3)
Secti	on C. Computation of Public Suppor						· · · <u>U</u>
14	Public support percentage for 2024 (line 6			1. column (fl)		14	94.28 %
15	Public support percentage from 2023 Sch					15	94.94 %
16a	331/3% support test-2024. If the organi						check this
	box and stop here. The organization qualifies as a publicly supported organization						
b	331/3% support test-2023. If the organize						
	this box and <b>stop here</b> . The organization	qualifies as a p	ublicly suppor	ted organizatio	on		🗆
17a	10%-facts-and-circumstances test-20						
	10% or more, and if the organization me						
	Part VI how the organization meets the						
	organization						
b	10%-facts-and-circumstances test—20						
	15 is 10% or more, and if the organization						
	in Part VI how the organization meets the						
18	organization						
10	instructions						
							· · · 🔟

Schedule A (Form 990) 2024 Page 3

### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.)

If the organization fails to qualify under the tests listed below, please complete Part II.)

Sect	ion A. Public Support	andor the te	oto notou poi	ow, piedee e	ompiete i art	111.)	· · · · · · · · · · · · · · · · · · ·
	ndar year (or fiscal year beginning in)	(a) 2020	<b>(b)</b> 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1	Gifts, grants, contributions, and membership fees					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(7, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,
	received. (Do not include any "unusual grants.")	1			,2		
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an				-		
	unrelated trade or business under section 513				×		
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .		A88A				
b	Amounts included on lines 2 and 3		MA		THE RESIDENCE OF THE PERSON NAMED IN COLUMN 1		
	received from other than disqualified		# 1				
	persons that exceed the greater of \$5,000		A VA				
	or 1% of the amount on line 13 for the year		All more than				
С	Add lines 7a and 7b						,
8	Public support. (Subtract line 7c from						
	line 6.)						
	on B. Total Support				1		
	dar year (or fiscal year beginning in)	(a) 2020	<b>(b)</b> 2021	(c) 2022	(d) 2023	<b>(e)</b> 2024	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,	N all					
	payments received on securities loans, rents,	H AF					
	royalties, and income from similar sources	200		B) B			
b	Unrelated business taxable income (less	I A	7 20				
	section 511 taxes) from businesses	1000					
	acquired after June 30, 1975		<u> </u>		All P		
С	Add lines 10a and 10b	Alfanana	III Want		T. S. C. SELEVANI	The dy	
11	Net income from unrelated business						
	activities not included on line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
46	(Explain in Part VI.)				-		
13	<b>Total support.</b> (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the		s first, second	, third, fourth,	or fifth tax ye	ar as a sectio	n 501(c)(3)
	organization, check this box and stop he	re					🗆
Section	on C. Computation of Public Suppor						
15	Public support percentage for 2024 (line 8					15	%
16	Public support percentage from 2023 Sch			<u></u>	<u></u>	16	%
	on D. Computation of Investment In					1	
17	Investment income percentage for 2024 (					17	%
18	Investment income percentage from 2023					18	%
19a	331/3% support tests—2024. If the organ						
	17 is not more than 331/3%, check this box	-				= = = = = = = = = = = = = = = = = = = =	_
b	331/3% support tests—2023. If the organiz						
	line 18 is not more than 331/3%, check this I	-	-				
20	Private foundation. If the organization di	d not check a	box on line 14,	19a, or 19b, c	heck this box	and see instru	ctions . $\square$

### Part IV

### **Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section	A. A	I Supporting	<b>Organizations</b>
			O. garmadiono

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? In "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in **Part VI**.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
  - b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI**.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI**.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
g y			
s	1		
	2		
r	3a		
b e			
)	3b		
f	3c		
•	4a		
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	9c		
	10a		
	10b		

Page 4

Part	IV Supporting Organizations (continued)			
		/	Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c,			
	provide detail in <b>Part VI</b> .	11c		
Secti	ion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control			
	or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
2	organization's governing documents in effect on the date of notification, to the extent not previously provided?  Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s), or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI	1		
2	how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
Section	on E. Type III Functionally Integrated Supporting Organizations	0		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see in	nstruc	tions	:)
а	☐ The organization satisfied the Activities Test. Complete line 2 below.	701740		·/·
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
C	☐ The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a governmental entity (			-
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i>			100
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in <b>Part VI</b> .	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.	3b		

Schedule A (Form 990) 2024 Page

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Pari				
1	Check here if the organization satisfied the Integral Part Test as a qualifying			
	instructions. All other Type III non-functionally integrated supporting organ	nizati	ons must complete Sect	
Sect	tion A—Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
_1	Net short-term capital gain	1		
_ 2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B—Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		77730
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7	IV and a second	
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C—Distributable Amount	1		Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		The second
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
A	emergency temporary reduction (see instructions).	6		
7	☐ Check here if the current year is the organization's first as a non-functional	ally ir	ntegrated Type III suppor	ting organization

Schedule A (Form 990) 2024

(see instructions).

Page **7** 

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)								
Sect	Section D-Distributions Current Year							
1	Amounts paid to supported organizations to accomplish			1	THE ATTEMPT TO THE STATE OF THE			
2	Amounts paid to perform activity that directly furthers ex	empt purposes of suppo	rted					
	organizations, in excess of income from activity			2				
3	Administrative expenses paid to accomplish exempt pur	poses of supported orga	nizations 3	3				
4	Amounts paid to acquire exempt-use assets			4	T. C.			
5	Qualified set-aside amounts (prior IRS approval required		VI)	5				
6	Other distributions (describe in Part VI). See instructions	•		6				
7	Total annual distributions. Add lines 1 through 6.			7	100			
8	Distributions to attentive supported organizations to which	ch the organization is res						
	(provide details in Part VI). See instructions.			В				
9	Distributable amount for 2024 from Section C, line 6			9				
10	Line 8 amount divided by line 9 amount		10	0				
Sect	on E—Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2024		(iii) Distributable Amount for 2024			
1	Distributable amount for 2024 from Section C, line 6				-			
2	Underdistributions, if any, for years prior to 2024							
	(reasonable cause required—explain in Part VI). See	ALCOHOL: MARKET AND						
	instructions.							
3	Excess distributions carryover, if any, to 2024	AN B						
а	From 2019							
b	From 2020							
С	From 2021							
	From 2022							
	From 2023							
f	Total of lines 3a through 3e							
g	Applied to underdistributions of prior years							
<u>h</u>	Applied to 2024 distributable amount							
i	Carryover from 2019 not applied (see instructions)							
	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.							
4	Distributions for 2024 from Section D, line 7:		70 B					
а	Applied to underdistributions of prior years							
b	Applied to 2024 distributable amount							
С	Remainder. Subtract lines 4a and 4b from line 4.			lb				
5	Remaining underdistributions for years prior to 2024, if							
	any. Subtract lines 3g and 4a from line 2. For result							
	greater than zero, explain in Part VI. See instructions.							
6	Remaining underdistributions for 2024. Subtract lines							
	3h and 4b from line 1. For result greater than zero, explain in <b>Part VI</b> . See instructions.							
7	•							
7	Excess distributions carryover to 2025. Add lines 3j and 4c.							
8	Breakdown of line 7:							
а	Excess from 2020							
b	Excess from 2021							
С	Excess from 2022							
d	Excess from 2023							
е	Excess from 2024							

Schedule A (Form 990) 2024

Schedule A (Form 990) 2024

Schedule A (Form 990) 2024 Page 8

Part VI	<b>Supplemental Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)
***************************************	
***************************************	
***************************************	

Part VI

Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Return Reference - Identifier	Explanation								
SCHEDULE A, PART II,	Description	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total		
LINE 10 - OTHER INCOME	(1) MEDICAL RECORDS INCOME	0	0	75	0	0	75		
	Total	0	0	75	0	0	75		

# DRAFII 10/23/25

## Schedule B (Form 990)

(Rev. January 2025)
Department of the Treasury
Internal Revenue Service

### Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Name of the organization **Employer identification number** FRONTERA HEALTHCARE NETWORK 75-2854259 Organization type (check one): Filers of: Section: Form 990 or 990-EZ ✓ 501(c)( ) (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation ☐ 527 political organization Form 990-PF ☐ 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation ☐ 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 331/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific. literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization
FRONTERA HEALTHCARE NETWORK

Employer identification number 75-2854259

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
	METHODIST HEALTHCARE MINISTRIES  4507 MEDICAL DR  SAN ANTONIO, TX 78229	\$\$ \$	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	Name, address, and ZIP + 4	Total contributions	(d) Type of contribution			
2	US DEPARTMENT OF HEALTH & HUMAN SERVICES  200 INDEPENDENCE AVE  WASHINGTON,, DC 20201	\$\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
3	TX DEPARTMENT OF STATE HEALTH SERVICES  P.O. BOX 149347  AUSTIN, TX 78714	\$ 350,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)			
(a) No.	Name, address, and ZIP + 4	Total contributions	(d) Type of contribution			
4	DON AND ROSIE SHEPARD  71 EAST SHORE DRIVE  WOODLANDS, TX 77380	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
5	MASON BANK  P.O. BOX 1789  MASON, TX 76856	\$\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
		\$	Person			

Name of organization
FRONTERA HEALTHCARE NETWORK

Employer identification number 75-2854259

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given **Date received** Part I (See instructions.) 412 SHARES OF APPLE INC STOCK 105,862 (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given **Date received** Part I (See instructions.) (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given **Date received** Part I (See instructions.) (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given Date received Part I (See instructions.) (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given **Date received** Part I (See instructions.) (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given Date received Part I (See instructions.)

Name of organization **Employer identification number** FRONTERA HEALTHCARE NETWORK 75-2854259 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) \$ Use duplicate copies of Part III if additional space is needed. (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (d) Description of how gift is held (c) Use of gift Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift from (d) Description of how gift is held Part | (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

### SCHEDULE D (Form 990)

(Rev. January 2025)

Department of the Treasury Internal Revenue Service

### **Supplemental Financial Statements**

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name	of the organization		Employer identification number
FRO	TERA HEALTHCARE NETWORK		75-2854259
Pa	Organizations Maintaining Donor Advi Complete if the organization answered "		ls or Accounts
-	,	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	· ·	
2	Aggregate value of contributions to (during year) .		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor	advisors in writing that the assets he	ld in donor advised
	funds are the organization's property, subject to the		
6	Did the organization inform all grantees, donors, ar		
	only for charitable purposes and not for the benefit	t of the donor or donor advisor, or for	any other purpose
	conferring impermissible private benefit?		· · · · · · □ Yes □ No
Par	t II Conservation Easements		
	Complete if the organization answered "	Yes" on Form 990. Part IV. line 7.	
1	Purpose(s) of conservation easements held by the o		
	Preservation of land for public use (for example, recreations)		f a historically important land area
	☐ Protection of natural habitat	ACCOUNTS OF THE PROPERTY OF TH	f a certified historic structure
	☐ Preservation of open space		The state of the s
2	Complete lines 2a through 2d if the organization hele	d a qualified conservation contribution	in the form of a conservation
	easement on the last day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		. 2a
b	Total acreage restricted by conservation easements		. 2b
C	Number of conservation easements on a certified his		The second secon
d	Number of conservation easements included on line		
	on a historic structure listed in the National Register		·   2d
3	Number of conservation easements modified, tran	sferred, released, extinguished, or te	
	the organization during the tax year		
4	Number of states where property subject to conserv	vation easement is located	. 10 . 10
5	Does the organization have a written policy regal		ction, handling of
	violations, and enforcement of the conservation eas-	ements it holds?	· · · · · · □ Yes □ No
6	Staff and volunteer hours devoted to monitoring, i	inspecting, handling of violations, an	d enforcing
	conservation easements during the year		
7	Amount of expenses incurred in monitoring, ins	pecting, handling of violations, and	d enforcing
	Post of the Management of the		\$
8	Does each conservation easement reported on line 2	2d above satisfy the requirements of s	ection 170(h)(4)(B)
	(i) and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports co	onservation easements in its revenue a	
	sheet, and include, if applicable, the text of the footr	•	ements that describes the
	organization's accounting for conservation easemen	its.	
Par	III Organizations Maintaining Collections	of Art, Historical Treasures, or C	Other Similar Assets
	Complete if the organization answered "\	es" on Form 990, Part IV, line 8.	
1a	The property of the Control of the C		
	of art, historical treasures, or other similar assets		The state of the s
	service, provide in Part XIII the text of the footnote to	o its financial statements that describe	s these items.
b	If the organization elected, as permitted under FAS		
	art, historical treasures, or other similar assets held t		earch in furtherance of public service,
	provide the following amounts relating to these items	S.	
	(i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X		\$
	(ii) Assets included in Form 990, Part X		\$
2	If the organization received or held works of art, I	historical treasures, or other similar a	assets for financial gain, provide the
	following amounts required to be reported under FA		
а	Revenue included on Form 990, Part VIII, line 1 .		\$
b	Assets included in Form 990, Part X		\$

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Par	t III Organizations Maintaining Co	ollections of Ar	t, Historical	Treasures	, or O	ther Similar A	ssets (cont	inued)
3	Using the organization's acquisition, accollection items (check all that apply).							
а	☐ Public exhibition		d 🗌 Loan	or exchang	e prog	ram		
b	☐ Scholarly research		e 🗌 Othe	r				
С	☐ Preservation for future generations							
4	Provide a description of the organization XIII.	n's collections and	explain how	they further	the or	ganization's exe	mpt purpose	in Part
5	During the year, did the organization so assets to be sold to raise funds rather that							☐ No
Par	t IV Escrow and Custodial Arrang							
	Complete if the organization ar 990, Part X, line 21.							orm
1a	Is the organization an agent, trustee, cuincluded on Form 990, Part X?							□ No
b	If "Yes," explain the arrangement in Part							_ 110
~	in 199, explain the arrangement in 1 are	Am and complete	are renewing t	abio.			Amount	
С	Beginning balance				10			
d	Additions during the year				10			
е	Distributions during the year				16			
f	Ending balance				11			
2a	Did the organization include an amount of	on Form 990, Part	X, line 21, for e	escrow or cu	ıstodia	l account liabilit	y? 🗌 Yes	☐ No
	If "Yes," explain the arrangement in Part	XIII. Check here if	the explanation	n has been	provid	ed in Part XIII .		
Par	t V Endowment Funds							
	Complete if the organization an			7				
	The second secon	(a) Current year	(b) Prior year	(c) Two year	s back	(d) Three years bad	k (e) Four yea	rs back
1a	Beginning of year balance	AB 14	100					
b	Contributions							<u>_</u>
С	Net investment earnings, gains, and losses							
d	Grants or scholarships						-	
е	Other expenditures for facilities and programs	IA	A CONTRACTOR OF THE PARTY OF TH		A MILES			
f	Administrative expenses							
g	End of year balance			Aff		All Born		
2	Provide the estimated percentage of the	current year end b	alance (line 1g	g, column (a)	) held	as:		
a	Board designated or quasi-endowment	%						
b	Permanent endowment %							
С	Term endowment%							
2-	The percentages on lines 2a, 2b, and 2c s			ar alle bestellt				
Sa	Are there endowment funds not in the poorganization by:	ossession of the o	rganization th	at are neid a	and ad	ministered for ti		- N-
							Ye	s No
							3a(i)	+
b	If "Yes" on line 3a(ii), are the related organ						3a(ii) 3b	
4	Describe in Part XIII the intended uses of				• •		OD	
Part			ondown one is	urido.				
	Complete if the organization an		Form 990. I	Part IV. line	11a.	See Form 990	Part X. line	10.
	Description of property	(a) Cost or other b	pasis (b) Cost o	or other basis other)	(c)	Accumulated appreciation	(d) Book va	
1a	Land			0				0
b	Buildings			1,627,166		122,497	1.5	04,669
c	Leasehold improvements			11,631		11,631		0
d	Equipment			364,012		256,225	1	07,787
е	Other			903,820		0		03,820
	Add lines 1a through 1e. (Column (d) must		Part X, line 10		3))			16,276

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.   (a) Description of recording rane of security (content of southing rane of security (content of southing rane of security) (content of southing rane of security) (content of southing rane of security) (content of securi	Part VII Investments – Other Securities		Page
(e) Description of security or catagory (finding name of security)  (fi) Financial derivatives		on Form 990, Part IV, line	11b. See Form 990, Part X, line 12.
23 Closely held equity interests	(a) Description of security or category		(c) Method of valuation:
(8)   (1)   (2)   (2)   (3)   (4)   (4)   (4)   (4)   (4)   (5)   (6)   (7)   (8)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)	(1) Financial derivatives		
(I) (II) (II) (III) (III) (III) (III) (IIII) (IIII) (IIII) (IIII) (IIII) (IIII) (IIIII) (IIIII) (IIIIII) (IIIIIIII			
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Column   C	(A)		
Column   Di must equal Form 990, Part X, line 12, col. (B)   Column   Di must equal Form 990, Part X, line 12, col. (B)   Column   Di must equal Form 990, Part X, line 12, col. (B)   Column   Di must equal Form 990, Part X, line 13, col. (B)   Column   Di must equal Form 990, Part X, line 13, col. (B)   Column   Di must equal Form 990, Part X, line 13, col. (B)   Column   Di must equal Form 990, Part X, line 13, col. (B)   Column   Di must equal Form 990, Part X, line 13, col. (B)   Column   Di must equal Form 990, Part X, line 14, column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, line 15, col. (B)   Column   Di must equal Form 990, Part X, l	(C)		
Fig.	(D)		
Fig.   Geo.	(F)		
G	(F)		
Total. (Column (b) must equal Form 990, Part X, line 12, col. (B)			
Investments - Program Related   Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.    (a) Description of Investment   (b) Book value   (c) Method of valuation: Cost or end-of-year market value     (b) Book value   (c) Method of valuation: Cost or end-of-year market value     (c)			
Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.   (a) Description of investment   (b) Book value   Cost or end-of-year market value			
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(7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, line 13, col. (B))  Part IX Other Assets  Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.  (a) Description (b) Book value (7) DUE FROM 340B PHARMACY (9, 39,545) (2) RIGHT OF USE ASSET (9, 482,146) (3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, line 15, col. (B))			
(8) (9)  Total. (Column (b) must equal Form 990, Part X, line 13, col. (B))  Part IX  Other Assets  Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.  (a) Description (b) Book value (1) DUE FROM 340B PHARMACY (2) RIGHT OF USE ASSET (3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, line 15, col. (B))  Other Liabilities  Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.  I. (a) Description of liability (b) Book value (1) Federal income taxes (2) LEASE LIABILITY (3) (4) (5) (6) (7) (8) (9) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (8) (9) (8) (9) (8) (9) (8) (9) (9) (8) (9) (9) (8) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9	(6)		
(9) Total. (Column (b) must equal Form 990, Part X, line 13, col. (B))	The state of the s		52
Total. (Column (b) must equal Form 990, Part X, line 13, col. (B))			
Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.  (a) DUE FROM 340B PHARMACY (b) Book value  (7) DUE FROM 340B PHARMACY (9) 482,146  (9) (6) (7) (8) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9			
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22 RIGHT OF USE ASSET   482,146   (3)   (4)   (6)   (6)   (7)   (8)   (9)   (7)   (8)   (9)   (7)   (8)   (9)   (7)   (8)   (9)   (7)   (8)   (9)   (7)   (8)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (9)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)   (10)	The state of the s		
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(6) (7) (8) (9) Fortal. (Column (b) must equal Form 990, Part X, line 15, col. (B))  Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.  (a) Description of liability (b) Book value  (1) Federal income taxes (2) LEASE LIABILITY (3) (4) (5) (6) (7) (8) (9) Fortal. (Column (b) must equal Form 990, Part X, line 25, col. (B))  Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the			
(7) (8) (9) Total. (Column (b) must equal Form 990, Part X, line 15, col. (B))	(5)		
(8) (9) Total. (Column (b) must equal Form 990, Part X, line 15, col. (B))			
(9)  Total. (Column (b) must equal Form 990, Part X, line 15, col. (B))			
Total. (Column (b) must equal Form 990, Part X, line 15, col. (B))			
Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.  (a) Description of liability (b) Book value  (1) Federal income taxes (2) LEASE LIABILITY (3) (4) (5) (6) (7) (8) (9)  Fotal. (Column (b) must equal Form 990, Part X, line 25, col. (B))			
Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.  1. (a) Description of liability (b) Book value  (1) Federal income taxes  (2) LEASE LIABILITY 415,935  (3) (4) (5) (6) (7) (8) (9)  Fotal. (Column (b) must equal Form 990, Part X, line 25, col. (B))		<del> </del>	
Iine 25.   (a) Description of liability   (b) Book value	No. 1. Control (Control Control Contro	n Form 990 Part IV line 1	1e or 11f See Form 900 Part V
(a) Description of liability (b) Book value (c) Federal income taxes (c) LEASE LIABILITY (d) (d) (d) (e) (f) (g) (g) (g) (g) (g) (g) (g) (g) (g) (g		iri oiiii 990, Fait IV, iiile i	Te of TH. See Form 990, Fart A,
(1) Federal income taxes (2) LEASE LIABILITY (3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, line 25, col. (B))			(b) Book value
(3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, line 25, col. (B))	(1) Federal income taxes		(-)
(3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, line 25, col. (B))	(2) LEASE LIABILITY		415,935
(5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, line 25, col. (B))	(3)		
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(8) (9) <b>Total.</b> (Column (b) must equal Form 990, Part X, line 25, col. (B))	(6)		
(9) <b>Fotal.</b> (Column (b) must equal Form 990, Part X, line 25, col. (B))	(7)		
<b>Fotal.</b> (Column (b) must equal Form 990, Part X, line 25, col. (B))	(8)		
2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the		-	
organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII		factnata to the examination!	
	organization's liability for uncertain tax positions under FASR ASC 740	Check here if the text of the for	otnote has been provided in Part XIII

Par	Reconciliation of Revenue per Audited Financial Stateme Complete if the organization answered "Yes" on Form 990, F		Return	
1	Total revenue, gains, and other support per audited financial statements		1	12,135,470
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		•	12,100,470
a	Net unrealized gains (losses) on investments	<b>2a</b> 3,671		
b	Donated services and use of facilities	2b		
C	Recoveries of prior year grants	2c	-	
d	Other (Describe in Part XIII.)	2d 9,439		
е	Add lines 2a through 2d		2e	13,110
3	Subtract line <b>2e</b> from line <b>1</b>		3	12,122,360
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	<b>4b</b> 0		
C	Add lines <b>4a</b> and <b>4b</b>		4c	0
_ 5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1		5	12,122,360
Part			er Return	
	Complete if the organization answered "Yes" on Form 990, F			
1	Total expenses and losses per audited financial statements		1	11,285,497
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a	-	
b	Prior year adjustments	2b	-	
c C	Other losses	2c	-	
d	Other (Describe in Part XIII.)	<b>2d</b> 9,439	BOST AND ADDRESS OF THE PARTY O	0.430
е 3	Subtract line 2e from line 1		2e 3	9,439
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		3	11,270,030
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b 0		
c	Add lines <b>4a</b> and <b>4b</b>		4c	0
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line	9 18.)	5	11,276,058
Part				
2; Par	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to TATEMENT			
		<u> </u>		

Page 4

Part XIII

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference - Identifier	Explanation					
SCHEDULE D, PART XI, LINE 2(D) - OTHER REVENUES IN AUDITED FINANCIAL STATEMENTS NOT IN FORM 990	(a) Description  UBI RENTAL EXPENSES  TOTAL	(b) Amount 9,439 9,439				
SCHEDULE D, PART XII, LINE 2(D) - OTHER EXPENSES IN AUDITED FINANCIAL STATEMENTS NOT IN FORM 990	(a) Description  UBI RENTAL EXPENSES  TOTAL	(b) Amount 9,439 9,439				

# 10/23/25

	X	

**Supplemental Information.** Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference - Identifier	Explanation
LINE 2	MANAGEMENT HAS EVALUATED THEIR INCOME TAX POSITIONS UNDER THE GUIDANCE INCLUDED IN ASC 740. BASED ON THEIR REVIEW, MANAGEMENT HAS NOT IDENTIFIED ANY MATERIAL INCOME TAX POSITIONS TO BE RECORDED OR DISCLOSED IN THE FINANCIAL STATEMENTS.

## DRAFT 10/23/25

### **SCHEDULE J** (Form 990)

(Rev. January 2025)

Department of the Treasury Internal Revenue Service Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

**Open to Public** Inspection

FRONTERA HEALTHCARE NETWORK

**Employer identification number** 75-2854259

Par	t I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	☐ First-class or charter travel ☐ Housing allowance or residence for personal use			
	☐ Travel for companions ☐ Payments for business use of personal residence			
	☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees			
	☐ Discretionary spending account ☐ Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?			
		2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	☐ Compensation committee			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	☐ Form 990 of other organizations			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
	AND ADDRESS. AN ADDRESS. ADDRESS. DV ADDRESS. ADDRESS.			
a b	Receive a severance payment or change-of-control payment?	4a 4b	~	V
C	Participate in or receive payment from an equity-based compensation arrangement?	40 4c		V
•	If "Yes" to any of lines 4a–c, list the persons and provide the applicable amounts for each item in Part III.	40		
	and provide the applicable afficient for each from the applicable afficient for each from the are in.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
а	The organization?	5a		V
b	Any related organization?	5b		~
	If "Yes" on line 5a or 5b, describe in Part III.			
_	For a second Police For Cook Book William A. W. A. W. A. W. A.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
_	,			
a b	The organization?	6a	-	~
D	Any related organization?	6b		~
	ii res on line da di ob, describe in Fart III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed			
ē	payments not described on lines 5 and 6? If "Yes," describe in Part III	7		~
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject	-		
100	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		~
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

Schedule J (Form 990) (Rev. 1-2025)

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Part III

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990. Part VII. Section A line 1a

Indicated the sum of column (D) and (E) amounts for that individual the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual (B) Breakdown of W-2 and/or 1099-NISC a	ol eac	(B) Breakdown of W-2 a	Instead individual fillust equal trie total amount of Form 990, Pe (B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation	ount of Form 990, Pa 1099-NEC compensation	rt VII, Section A, line	la, applicable columr	ו (D) and (E) amount (E) amount	s for that individual.
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	(C) Ketirement and other deferred compensation	( <b>D</b> ) Nontaxable benefits	<b>(E)</b> Total of columns (B)(i)–(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
ANDREA BRAY	8	198,895	0	0	7,752	6.693	213.340	C
1 PEDIATRICIAN	€	0	0	0	0	0	0	0 0
MIKKI HAND	(	230,377	0	0	8,019	11,855	250,251	0
2 CHIEF EXECUTIVE OFFICER	▣	0	0	0	0	0	0	0
MONTE HORNE	(9)	189,591	0	0	0	0	189.591	
3 MEDICAL DIRECTOR (AS OF 05/01/2024)	€	0	0	0	0	0	0	0 0
	(8)							
4	▣							
	(2)							
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**Supplemental Information.** Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference - Identifier	Explanation
SCHEDULE J, PART I, LINE 4A - SEVERANCE OR CHANGE-OF-CONTROL PAYMENT	STEPHEN BELL RECEIVED A SEVERANCE PAYMENT OF \$56,250 IN 2024.

## 10/23/25

### **SCHEDULE L** (Form 990)

(Rev. January 2025)

Department of the Treasury

**Transactions With Interested Persons** 

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c; or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open to Public

Internal Revenue Service	Go to w	/ww.irs.gov/Fo	rm990 f	for instru	actions and th	e latest info	ormation.			lr.	ispec	tion	
Name of the organization							Emple	oyer ide	ntifica	tion nu	mber		and the same
FRONTERA HEALTHCAR	E NETWORK								75-	-28542	59		
Part I Excess Ber Complete if	<b>ns</b> (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only). answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line							nly). V, line	e 40b				
1 (a) Name of disqu	alified person	(b) Relationship b					c) Description of transaction				(d) Correcte		
		organization										Yes	No
(1)													
(2)													
(3)													
(4)													
(5)													
(6)		n ve 1,000e											<u> </u>
2 Enter the amount under section 495		by the organ		manag	100	alified pers	ons dur	ing the	e yeai	\$_			
3 Enter the amount	of tax, if any, on	line 2, above,	reimb	ursed by	y the organiza	ation .				\$_			
	d/or From Inter the organization			orm 99	0-EZ, Part V,	line 38a o	r Form 9	90. Pa	art IV.	line 2	6: or	if the	
organization	reported an am	ount on Form	990, Pa	art X, lin	e 5, 6, or 22.						•		
(a) Name of interested persor		(c) Purpose of	(d) Lo	an to or	(e) Original	(f) Ba	lance due	(g) In (	default?	(h) App	proved	(i) W	/ritten
	with organization	loan		m the	principal amo	ount					ard or	agree	ment?
			organization?  To From					Yes	No	Yes No		Yes N	
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(2)			AND I	8107	The state of the s								
(3)										$\vdash$	_		
(4)						-		-	-				
(5)			-	-			***************************************	-					
(6)								+					
(7)		- B A						8	DESIGNATION OF THE PERSON OF T				
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Part III Grants or A	ssistance Benef the organization	fiting Interest	ed Per	sons.		A A							
(a) Name of interested pers	* *	ship between intere			mount of	(d) Type	of assistance	се	(e)	) Purpos	se of a	ssistan	ce
(1)													
(2)													
(3)													
(4)				-									
(5)													
(6)													
(7)													
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(9)													
(10)													
For Paperwork Reduction	Act Notice, see th	e Instructions	for For	m 990 or	990-F7	Cat N	Jo. 50056A	Sc	hadula	I (For	m 990\	/Rev 1	-2025

	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi reve	naring of ization on the ization of
<b>(1)</b> DOF	REEN MARTINEZ	FAMILY OF CMO	44.444	W 2 W 2 F 2	Yes	No
(2)	REEN WARTINEZ	FAMILY OF CIVIO	14,144	W-2 WAGES		~
(3)						<u> </u>
(4)						-
(5)						
(6)						
(7)			-			
(8)						
(9)						_
10)	O					
Part V	Supplemental Information.  Provide additional information	on for responses to questions o	on Schedule I. (see	instructions)		
		7				
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			WA DE	<u> </u>		
			A 1			
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### SCHEDULE M (Form 990)

### **Noncash Contributions**

Complete if the organizations answered "Yes" on Form 990, Part IV, line 29 or 30.

Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization
FRONTERA HEALTHCARE NETWORK
75-2854259
Part I Types of Property

		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method noncash cor	(d) of determ		
1	Art—Works of art	. The second	50-650-0000000	Form 990, Part VIII, line 1g				
2	Art—Historical treasures			A Section of the sect				
3	Art-Fractional interests					<del></del>		
4	Books and publications							
5	Clothing and household							
	goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded	~	1	105,862	MARKET VA	LUE		
10 11	Securities—Closely held stock . Securities—Partnership, LLC,		A AND AND AND AND AND AND AND AND AND AN					
	or trust interests							
12	Securities-Miscellaneous							
13	Qualified conservation		A Manual A				-	
	contribution - Historic		A V					
	structures							
14	Qualified conservation			Section 1				
	contribution—Other							
15	Real estate—Residential							
16	Real estate—Commercial							
17	Real estate—Other	. ASS				ļ		
18	Collectibles							
19	Food inventory				Of annual contract			
20 21	Drugs and medical supplies Taxidermy					A.		
22	Taxidermy					<u> </u>		
23	Scientific specimens	7 27				7		
24	Archeological artifacts	THE STATE OF THE S						
25	Other ()			-			*	
26	Other ()							
27	Other ()							
28	Other ( )							
29	Number of Forms 8283 received							
	which the organization completed	Form 8283,	Part V, Donee Acknowledge	gement	29	0		
		9 /				Y	es N	10
30a	During the year, did the organizati							
	28, that it must hold for at least 3 y used for exempt purposes for the				uired to be			
l.			ig period?		* * *	30a	Company Company	<u> </u>
ь 31	If "Yes," describe the arrangement Does the organization have a		tance notice that require	a the review of any ne	noton doud			
J.	contributions?	yırı accepi	lance policy that require	s the review of any no	instandard	24		
32a	Does the organization hire or use	third partie	es or related organizations	to solicit process or so	ll noncash	31	+	
JEU	contributions?				ii Honcasii	32a		,
b	If "Yes," describe in Part II.					32d		
33	If the organization didn't report an	amount in c	olumn (c) for a type of prop	perty for which column (a) is	s checked.			
	describe in Part II.		, , , , , , , , , , , , , , , , , ,	,				

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 51227J

Schedule M (Form 990) 2024

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference - Identifier	Explanation
SCHEDULE M, PART I, LINE 9	COLUMN B REPRESENTS THE NUMBER OF CONTRIBUTIONS

## 10/23/25

### SCHEDULE O (Form 990)

(Rev. January 2025)

Department of the Treasury Internal Revenue Service

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Frontera Healthcare Network

Employer identification number
75-2854259

Return Reference - Identifier	Explanation						
FORM 990, PART VI, LINE 11B - REVIEW OF FORM 990 BY GOVERNING BODY	THE 990 IS REVIEWED AND APPROVED BY MANAGEMENT. AFTER FILING IS COMPLETE AND DOCUMENTS ARE SIGNED IT IS TAKEN TO THE BOARD						
FORM 990, PART VI, LINE 12C - CONFLICT OF INTEREST POLICY	OFFICERS, DIRECTORS AND KEY EMPLOYEES ARE EXPECTED TO DISCLOSE ANY POTENTIAL CONFLICT OF INTEREST TO THE CHIEF OPERATIONS OFFICER OR EXECUTIVE DIRECTOR IN WRITING, SO THAT THEY MAY DETERMINE IF IT IS A CONFLICT OF INTEREST						
FORM 990, PART VI, LINE 15A - & 15B	FRONTERA HEALTHCARE NETWORK DETERMINES COMPENSATION RATES BY REFERENCING SURVEYS CONDUCTED BY THE TEXAS ASSOCIATION OF COMMUNITY HEALTH CENTERS AND THE NATIONAL ASSOCIATION OF COMMUNITY HEALTH CENTERS. THE ORGANIZATION ALSO REVIEWS PAY RANGES FROM SIMILARLY SIZED ENTITIES AND THOSE OPERATING IN COMPARABLE GEOGRAPHIC REGIONS. COMPENSATION DECISIONS ARE OVERSEEN BY A DEDICATED COMMITTEE COMPRISING THE HEAD OF HUMAN RESOURCES, CHIEF FINANCIAL OFFICER, CHIEF EXECUTIVE OFFICER, AND CONTROLLER, WHO COLLECTIVELY DISCUSS AND VOTE ON ANY PROPOSED CHANGES						
FORM 990, PART VI, LINE 19 - REQUIRED DOCUMENTS AVAILABLE TO THE PUBLIC	THE ORGANIZATION DOES NOT MAKE ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY OR FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC						
FORM 990, PART IX, LINE 11G - OTHER FEES FOR SERVICES	(a) Description	(b) Total Expenses	(c) Program Service Expenses	(d) Management and General Expenses	(e) Fundraising Expenses		
	MEDICAL FEES	799,698	550,598	249,100	0		
	OTHER FEES	30,353	20,898	9,455	0		
	CONTRACT FEES	788,985	543,222	245,763	0		
	Total	1,619,036	1,114,718	504,318	0		

